



CENTRAL BANK OF EGYPT  
Egyptian Banking Institute



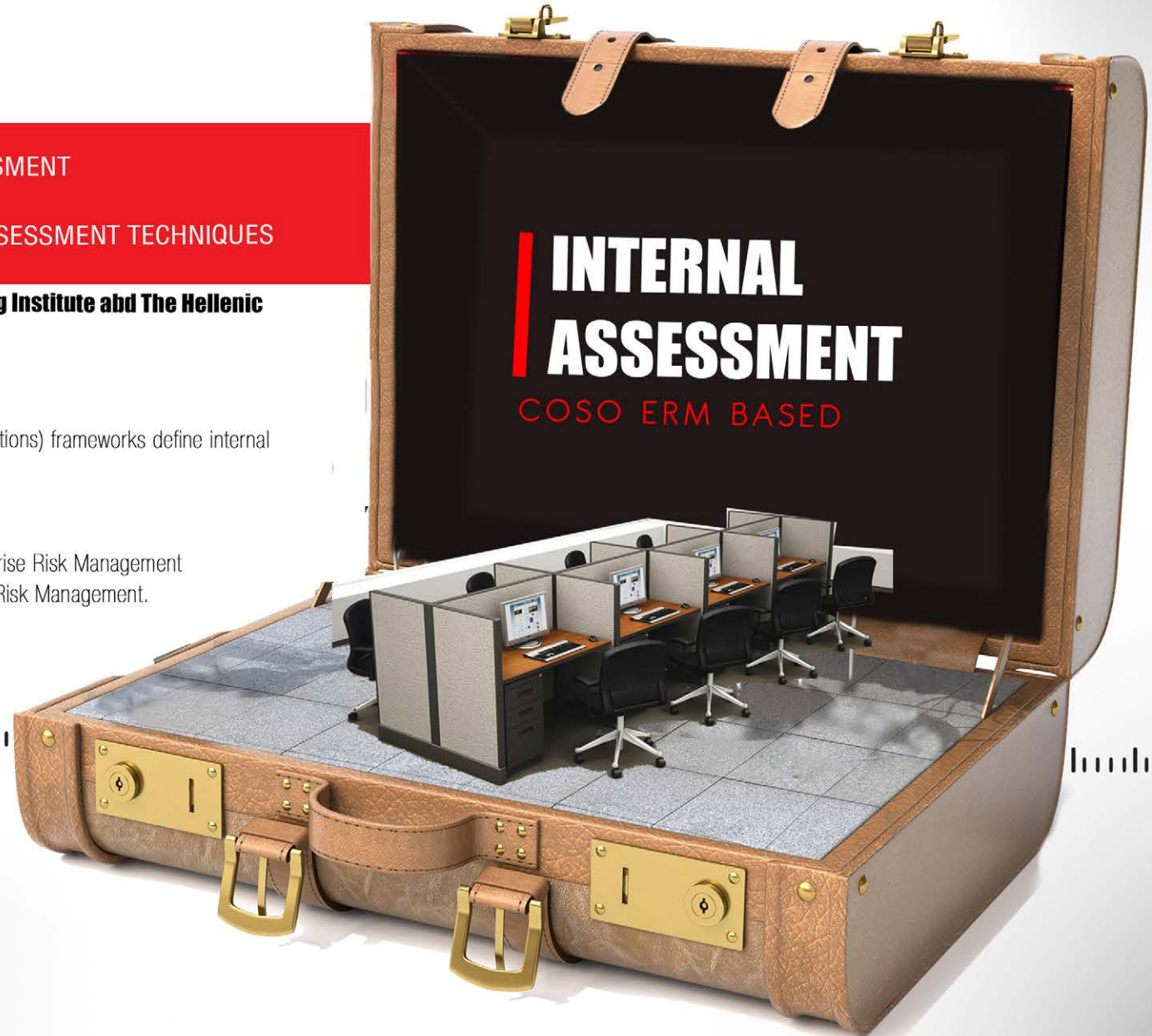
- TOOLS FOR RISK MAPPING AND RISK ASSESSMENT
- ESTABLISHMENT OF RISK REGISTERS
- PRACTICAL EXAMPLES OF CONTROL SELF-ASSESSMENT TECHNIQUES

**The Course is jointly organized by The Egyptian Banking Institute and The Hellenic Banking Institute of The Hellenic Bank Association.**

**Course Objectives:**

**By the end of this course, participants will be able to:**

- Describe how the COSO (Committee of Sponsoring Organizations) frameworks define internal control and enterprise risk management (ERM)
- Apply COSO-based evaluation tools
- Define the concept of "Enterprise Risk Management"
- Operate the appropriate terminology in discussions of Enterprise Risk Management
- Build and deploy a Quality Assessment based on Enterprise Risk Management.





## Course Description:

The environment in which most companies must operate nowadays comprises various significant risks, either internal or external. By understanding and implementing the CO–SO–ERM (Enterprise Risk Management) Framework, companies will benefit from all emerging practices regarding risk management, control and governance processes. In addition by understanding the eight essential components of ERM – Control Environment, Objectives Setting, Risk Identification and Assessment, Risk Responses and Risk Monitoring, Information and Communication and Control Activities – companies will be able to perform their own “Internal Assessment” identifying their own gaps for completion and best practices for COSO–ERM implementation.

During the course participants will understand how to benchmark their risk management tools and improve their risk assessment perspective. The practical format of training will also help them become familiar with the core concepts underlying enterprise risk management thinking.

## Target Audience:

The seminar will be helpful to all officers and staff working in Internal Audit Units (inspectors, internal auditors), officers working in Compliance Units, External Auditors, Audit Committee members, Security Professionals, Risk Management, Line and Senior Managers, Team Leaders and generally officers that are experienced to Internal Control Systems and to those that need to extend their knowledge and activities into Enterprise Risk Management.

## Facilitator's BIO:

Mr. Konstantinos P. Triantafyllidis, CIA, CFSA, CCSA, CFE, board member of the Greek Institute of Internal Auditors, instructor of The Hellenic Banking Institute with extensive experience in professional training. He began his career in 1985 as an External Auditor with PriceWaterhouseCoopers. In 1987, he started working with one of the major Greek Banks, where he is still employed. In the beginning he worked as an Internal Auditor in the Internal Audit Division of the Bank (1987–1995). Later on, he worked at the Economic Analysis and Research Division where amongst other duties, he was actively involved in the Bank's transition to the Euro currency (1995–2001). Moreover, Mr. Triantafyllidis is the past president of the Greek Institute of Internal Auditors (IIA Greece, 2002–2008) and the official representative of the Greek Institute in the European Confederation of Institutes of Internal Auditing (ECIIA). In addition, he is a Certified Internal Auditor (CIA), a Certified Financial Services Auditor (CFSA) and possesses the Certification in Control Self–Assessment (CCSA). Furthermore, he is a Certified Fraud Examiner (CFE) and accredited valuator of the Audit Activity by the International Institute of Internal Auditors (The IIA) a field where he is very actively involved.



## TOPICS

- Introduction – COSO Internal Control Framework
- Definition of Internal Control
- COSO–ERM Framework. Analysis of the eight Components
  - Internal Environment
  - Objective Setting
  - Event Identification
  - Risk Assessment
  - Risk Response
  - Control Activities
  - Information & Communication
  - Monitoring
- COSO versus COSO–ERM Framework
- Types of Risks – Risk Assessment
- Inherent Risk, Residual Risk, Risk Appetite
- Risk Mapping Techniques
- Control Self–Assessment workshop
- Internal Control Activities
- Types of Internal Control Activities
- Internal–External Communication
- Monitoring Methodologies
- Documentation–Reporting Deficiencies
- Implementation of COSO – ERM
- ERM key implementation factors
- Issues in ERM implementation
- The Role of Internal Auditor
- Limitations of ERM
- Keys to success in ERM
- Analysis of practical example – case study.

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